Fraser Academy 2012-2013 Annual Report

February 25, 2014

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Reader's Guide:

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SECTION I: INTRODUCTION¹

Background Information

Fraser Academy completed its ninth year of operation in June 2013. The charter school, located in Minneapolis, Minnesota, opened in fall 2004 serving kindergarten through second grade students. Fraser Academy expanded over the years and served 85 students in kindergarten through fifth grade during the 2012-2013 school year. A large proportion of Fraser Academy's students are students with special educational needs who have ongoing Individual Education Programs (IEPs).

The school's current authorizer is Fraser, a Minnesota non-profit with a nationally renowned reputation for serving children of all abilities. Fraser has nearly 80 years of experience developing an innovative education model based on inclusion. The model, which places children with special needs and children with typical needs in the same classrooms to learn, work, and play together throughout the day, has been successfully implemented at Fraser's early childhood center. The inclusive setting allows each child to contribute to a motivating, enlightening, and accepting environment, regardless of individual background or ability. Fraser Academy is a separate entity from the nonprofit Fraser organization but operates under the same philosophical principles.

One of Fraser Academy's unique characteristics is its eleven-month academic calendar. The total number of school days is similar to other public schools but the days of instruction are spread throughout the calendar year with breaks occurring at regular intervals. The calendar facilitates professional development and additional learning opportunities for students.

Central to the school's educational model are small class sizes and individualized instruction. Most classrooms have fewer than fifteen students. Students have either an IEP, if they have been identified as having a disability, or are in classrooms with teachers who provide an individualized learning program. The curriculum and pace of instruction are designed for each student in order to assist students in meeting their academic potential.

As part of the school's focus on accountability, Fraser Academy stakeholders developed an accountability plan, the purpose of which is to serve as an evaluative tool and a means for continuous improvement. This report highlights findings from the 2012-2013 datagathering effort and presents the annual reporting requirements of the Minnesota Department of Education and the school's authorizer.

Fraser Academy's Charter Purpose

Statement of Purpose. Minnesota Charter Law stipulates that each authorized charter school identifies the purpose for its charter. Schools can organize based on one or all of the six purposes delineated in the law. Fraser Academy identified two of the six purposes outlined in the law as key

¹ Some of the information presented in this report may be similar to what was presented in previous reports due to little to no change in the information.

^{*}Information reflects 2012-2013 status. The 2013-2014 Annual Report will reflect MN Statute 124D.10, 11 subdivision 1(a).

to their organization, although all are relevant and within the overarching goals of the school. * The two focused purposes are noted in bold print in the list that follows.

- 1. Improve pupil learning and student achievement.
- 2. Increase opportunities for pupils.
- 3. Encourage the use of different and innovative teaching methods.
- 4. Measure learning outcomes and create different and innovative forms of measuring outcomes.
- 5. Establish new forms of accountability for schools.
- 6. Create new professional opportunities for teachers, including the opportunity to be responsible for the learning program at the school site.

Fraser Academy's Vision, Mission, Values and Guiding Principles

Fraser Academy Vision. To be a national model of a successful individualized studentbased education program for children of diverse abilities

Fraser Academy Mission. The school's mission and philosophy reflect its emphasis on educational excellence and individualized instruction. The mission is to:

•Provide a safe, nurturing and cooperative learning environment where children discover their personal and academic strengths

•Cultivate a sense of respect and responsibility

- •Create a sense of social awareness and a social bridge to the broader community
- •Provide an innovative curriculum that leads each child to educational success

•Instill self-esteem, confidence and a positive attitude in every child

Values and Guiding Principles. The board has approved the values and guiding principles listed below as central to Fraser Academy's operation and success.

- We believe development of the "whole child" is essential to success and central to the premise that being educated in an inclusive education environment, including students from diverse backgrounds and learning needs, enriches all children.
- We believe that continuous progress as the instructional model is essential to optimum student learning.
- We believe that the delivery of broad-based content, in a personalized learning environment, best meets the educational needs of students of all abilities.
- We believe in the importance of incorporating character development in the educational setting.
- We believe year-round instructional time results in more positive academic and developmental outcomes for all students.
- We believe that ongoing evaluation of program and practices in light of current research is essential to maintain the highest quality of educational program.

Community and Family Involvement

Significant volunteer time was provided during the 2012-2013 school year by parents and community members. Volunteers provided services in areas listed below.

- Classroom assistance
- Classroom material support
- Recess support assistance
- Physical education set-up assistance
- Fundraising
- Concert decorations and set-up assistance
- Media Center support
- Family donations to the media center and technology department

In addition, Fraser Academy continued its partnerships with several community organizations. These are noted below.

- Elsie's Bowling Center—Field Trip Donations
- Contemporary Transportation—Field Trip Transportation
- East Side Neighborhood Co-op—Donations
- Science Museum of Minnesota All School Field trip-Target Field Trip Grant

Parents have several opportunities to conference with teachers and staff. For the first trimester, 92% attended a parent-teacher conference; second trimester conferences the rate was 88%. In addition, many of the parents regularly attend their child's annual IEP conference as part of their special education programming.

Instructional and Educational Delivery Model

Fraser Academy identified four areas that serve as a framework for its instructional and educational delivery model. The framework aligns with the school's mission and guides program development and practice. The four cornerstones are:

- Continuous Progress Instructional Model
- Broad-Based Content Approach
- Character Development Focus
- Extended Learning Opportunities

Continuous Progress Instructional Model. The school adopted a continuous progress approach to instruction to address the needs of each student. The model is well suited to the school's philosophy of inclusion and of individualized instruction. Each classroom is organized for teachers to guide the individual learning progress, which is then monitored to determine when mastery has occurred. Students are then instructed in the next set of standards, moving at their own pace. Four approaches are used to implement the model. These are: 1) a rotation model for the class and school that allows students to work at stations within the classroom individualized to their instructional level, 2) non-graded reading, mathematics, and writing instruction, 3) progress monitoring, and 4) differentiated instruction for all students.

Initially, all students who are in grade-level classrooms are assessed in reading and mathematics through a variety of assessment instruments, including The Bridge, The Early Reading Scoring Instrument, Whole to Part, EQUALS Math, and the Northwest Association Evaluation's Measures of Academic Progress. Students learn with peers closest to their instructional level—on grade level, advanced, or remedial. Teachers provide instruction through a rotation model with students moving to various stations for instruction tailored to their level or need.

Broad-based Content Approach. Believing in the value of developing the "whole child," Fraser Academy provides instruction across a broad array of content. Four underlying principles guide the choice of curricular content. First, the school has a group of specialists or residencies that provide content in the arts and other non-core areas. Second, instruction is based upon Minnesota's Academic Standards. Third, there is dedicated instructional time for each content area, and fourth, there is assessment for all content areas. The broad-based content approach is manifested through the school's commitment to instruction in the core content areas and also in music, physical education, and art.

Character Development Focus. The school has a set of core beliefs that includes the importance of character development in the educational setting. Central is the belief that being educated in an inclusive educational environment that includes students from diverse backgrounds and learning needs enriches all children. Moreover, Fraser Academy tailors a social skills curriculum to the students' developmental level and needs. With a full speech and language staff, the school offers social and communication groups that meet weekly and focus on social and communication goals. The school's work with this focus area in 2012-13 resulted in an evaluation of various social thinking curricular approaches and approval of a pilot for 2013-14.

Extended Learning Opportunities. Fraser Academy believes that consistent instructional time throughout the calendar year will result in more positive academic and developmental outcomes for all students. Thus, it has adopted an eleven-month calendar. It also has small class sizes with many classrooms having fewer than fifteen students.

SECTION II: SCHOOL PROFILE

School Enrollment and Attrition

Student Enrollment and Demographics. Fraser Academy served students in kindergarten through fifth grade during the 2012-2013 school year. Enrollment and student demographic information is presented in the tables below.

<u></u>	Fraser Academy Historical Student Enrollment By Grade							
Grade	GradeNumberNumberNumberNumberEnrolledEnrolledEnrolledEnrolledEnrolled2008-20092009-20102010-20112011-20122012-20							
К	10	8	13	14	19			
1	9	13	11	16	16			
2	12	12	13	15	14			
3	17	9	14	11	14			
4	15	16	9	13	12			
5	9	12	12	8	10			
Total	72	70	72	77	85			

Source: Fraser Academy

Fraser Academy Historical Student Demographic Information							
	NumberNumberNumberNumberEnrolledEnrolledEnrolledEnrolled2008-20092009-20102010-20112011-20122012-2013						
Male	49	47	45	59	61		
Female	23	23	27	18	24		
Special Education	57	58	62	74	77		
Black, Non-Hispanic	15	17	17	24	27		
Hispanic	2	1	2	6	6		
Asian/Pacific Islander	1	1	1	1	2		
White, Non-Hispanic	54	51	52	45	49		
American Indian/Alaska Native	0	0	0	0	1		
Free/Reduced Lunch	10	22	28	28	32		
LEP	0	0	0	0	0		

Source: Fraser Academy

Student Attrition. Three students transferred from Fraser Academy during the school year. Four new students enrolled after October 1st. The mobility information is presented in the table below.

	No. Enrolled Oct 1	No. Newly Enrolled After Oct 1	No. Transferred After Oct 1	No. Enrolled at End of School Year
Kindergarten	19	1	0	20
Grade 1	16	0	0	16
Grade 2	14	1	0	15
Grade 3	14	2	1	15
Grade 4	12	0	2	10
Grade 5	10	0	1	9
Total	85	4	4	85

Source: Fraser Academy

Governance and Management

Authorizer Information. Fraser Academy is authorized by Fraser, a Minnesota non-profit and one of the largest community resources of its kind. Fraser offers a lifelong spectrum of services for individuals with typical needs and those with special needs. Fraser has been in operation since 1935. Several Fraser employees and advocates were instrumental in founding Fraser Academy. The authorizer contact is:

Chris Bentley Director of the Fraser Institute Fraser Administrative Offices 2400 West 64th Street Richfield, MN 55423 Phone: 612.861.1688 Fax: 612.861.6050 Email: chris@fraser.org

The relationship between Fraser Academy and Fraser is positive and mutually supportive. The authorizer plays an active role in oversight and in organizational and educational consultation with the ultimate goal being implementation of a successful program for all students and their families. Fraser provides regular feedback to the school and attends the monthly board meetings.

Changes in Minnesota statute required that all charter authorizers undergo an approval process through the Minnesota Department of Education (MDE). Only approved authorizers could continue authorizing charter schools. Fraser is an approved authorizer and continued as Fraser Academy's authorizer for the 2012-2013 school year.

Governance. The school board consists of eight members that include educators, community members, and parents. The board terms are three years in length. The purpose of the board is to oversee the operation of the school and to develop and ensure the implementation of the vision and mission of the school. The school board meets monthly. All members new to the board participate in a general and finance Fraser Academy orientation. Board compliance with state mandated required training is included in Appendix A. All board members participate in two Fraser Academy committees in addition to attending monthy board meetings. The Fraser Academy Board is a working board that is very engaged in the school. Additional information is presented in Appendix A.

Management and Administration. Fraser Academy has three members on its management team: the Director, the Academic Coordinator, and the Special Services Coordinator. The management team and their assignments are presented in Appendix A. The Director's professional development plan is found in Appendix C.

Staffing

Fraser Academy employed fourteen classroom teachers during the 2012-2013 school year. Many of the classroom teachers are licensed in both elementary education and special education. In addition to the management team, which includes a program coordinator and office support, the school employs paraprofessionals that support teachers and students. The school also contracts for student support services, including speech therapists, occupational therapists, a music therapist, an autism specialist, a physical therapist, a school psychologist, special education director, and a nurse. The list of licensed staff, their file numbers, and assignments are presented in Appendix A.

School Finance and Operational Performance

School Finance. The school's authorizer has established criteria to assess Fraser Academy's financial situation. These include meeting standards over the course of the contract in the following areas:

- Creating and operating with a balanced budget
- Receiving a clean audit
- Maintaining and improving its financial status, obligations, and progress monitoring

The school met the authorizer's expectations in these areas for 2012-2013. The fund balance reported as of June 2013 is \$375,370. The school anticipates maintaining its previous year fund balance into the FY 2014 year. The audit firm issued a report with no findings for FY13. The Fraser Academy FY13 approved financial audit is provided in Appendix D.

Operational Performance. Fraser Academy works closely with its authorizer to review its operational performance. The authorizer has established a review system that includes rubrics and benchmarks in the operational performance area. The benchmarks are in areas related to:

• Completing criminal background checks on all staff

- Meeting and maintaining enrollment and mobility rate goals
- Maintaining a safe facility that is conducive to learning
- A fair and open enrollment process that complies with Minnesota law

Fraser Academy is assessed in all of these areas during the authorizer's visit and review.

SECTION III: ACCOUNTABILITY RESULTS

Overview

Fraser Academy's accountability plan, which has academic and non-academic goals, is a working document intended to change as the school grows, meets its goals, and identifies new areas of need. The school's accountability plan has four goal areas: 1) Academic Achievement, 2) Personal and Social Development, 3) Language and Communication, and 4) School Climate and Satisfaction. It is a plan that is used for continuous improvement and for meeting authorizer requirements.

Fraser Academy has always organized their student accountability plan goals and expectations so that the unique needs of the students were taken into consideration. Thus, students often had individual goals depending upon their needs and capabilities. The accountability procedures included assigning students to a group where specific assessments were administered that met that group's needs and abilities. Reporting on the group as one unit was then done to determine success at meeting the goals.

The 2012-2013 school year continued the transition, started in 2011-12, for Fraser Academy and its accountability process as the school further moved to an even more personalized student accountability plan. The school's success was assessed based upon whether each student met his or her individualized goal rather than reviewing academic data by a student's "group" identification. The assessments chosen for measuring growth are completely individualized for each student. Students' assessments are chosen from a menu of assessments for a particular academic content or behavior area, Appendix B. Assessments are chosen after teacher observation and made to measure the scope of the child's anticipated growth over the course of the year. For example, a Kindergarten student displaying some reading skill may be given the Bridge early in the year and then may be assessed on the ERSI in January and again in May. The teacher uses the results in each case to plan instruction. Changing to the more personalized plan is still in process, but the school has made considerable progress toward the implementation of an individually focused accountability system. Designing and implementing an innovative accountability system has been one of the State's purposes for chartering a school and Fraser Academy is addressing that purpose through a thoughtful and relevant accountability system that takes into account the variation in student abilities and rates of progress.

Results for each of the goal areas are presented below. Because the 2012-2013 school year was one where the new process of accountability continued to be tested and implemented, some goals are reported using the data that is available. For example, procedures for setting the individual goals are not in place for all areas, but the assessments have been chosen, assigned to the students, and have been administered. This was a large undertaking where the school had to review several assessments in order to develop a menu of assessments that would be appropriate for a wide range of learners. Then procedures needed to be developed for choosing the right assessment for each student and for administering the assessments. All of these elements are in place and Fraser Academy has individual data on all of its students that was aligned with each student's ability level in fall 2012.

As noted above, the plan recognizes the diversity of student needs present at the school and addresses that diversity by establishing individual student goals dependent upon each student's needs and program. While the assessment data are available, the school is in the development stage of setting goals for individual students; the next steps of implementation will occur during the 2013-2014 school year. Thus, this report provides the results for each assessment by reporting improvement and gain scores, when appropriate.

Student Goal Area 1: Academic Achievement

The extent to which students succeed in reaching their academic goals.

Indicator: Percent of students meeting goals on their Personal Learning Plans.

Fraser Academy selected six assessments on which students' progress is monitored and assessed. The assessments were chosen with particular focus on whether they were aligned with the Minnesota Academic Standards. In addition to the six assessments, benchmark data were gathered for every Fraser Academy student in the key academic areas. An important feature of Fraser Academy's accountability plan is that the data gathered can be used for assessing whether the school is succeeding in meeting its mission and also used to inform day-to-day instruction.

An explanation of each assessment is provided below together with the results for the 2012-2013 school year. As noted above, in future years, data will be available that report the percentage of students who met their individual goals. For this school year, data are reported for each assessment with the information used to set individual goals in fall 2012.

Bridge Assessment. The Bridge is an early literacy development assessment that was chosen to assess students who were not yet at the reading readiness level, but whose reading program included instruction on early literacy concepts. It is a portfolio rating scale, originally designed for preschool students, but with applicability to early literacy learners who are from a wide range of abilities. It is an observation-based tool that can be used to "determine ongoing progress and children's interests as well as inform daily practice related to early language and literacy development."² The Bridge is divided into five major areas: Foundations of Reading, Alphabet Knowledge, Phonological Awareness, Literacy-Related Language, and Oral Language. Evidence is gathered for each of the areas using a guide for scoring. All evidence is dated and filed in a portfolio and scored. Twenty-five students' reading progress was assessed using the Bridge with data gathered in September and June. The results for 2012-2013 are noted in the charts that follow.

^{*}Ceiling is the top score possible for any particular sub-area. Some students were at ceiling at their first testing period and at their second testing period, resulting in those students also being assessed using the ERSI to find a new appropriate instructional level.

² Young Exceptional Children (October 17, 2009), Vol. 12, No.2)

Fraser Academy 2012-2013 BRIDGE Beginning and End of Year Total Score Comparison (n=25)								
		By Quartiles						
	First QuartileSecond QuartileThird QuartileFourth QuartileTotal ScoreTotal ScoreTotal ScoreTotal ScoreBetween 0-16Between 17-33Between 34-49Between 50-66							
	%	%	%	%				
September Score	8%	29%	49%	14%				
June Score	3%	31%	37%	29%				

Source: Fraser Academy

Early Reading Screening Instrument (ERSI). The ERSI is an individually administered assessment that includes four tasks: Alphabet Knowledge, Concept of Word, Phoneme Awareness, and Word Recognition.³ A short explanation of the four tasks is presented below.

- Alphabet Knowledge: Recognition and naming of the upper and lower case letters of the alphabet
- Concept of Word: Ability to match spoken words to printed words
- Phoneme Awareness (Spelling): Assessment of phoneme awareness through analyzing their invented spellings of select words
- Word Recognition: Recognition of words common to first grade

The ERSI was administered to the Fraser Academy students who were in the first grade or to any second through fifth grade students who were at the reading readiness level. Students were assessed in September and June. The fall-spring cohort results are reported below for each task area and for the total score. The percentage of students who were at and remained at ceiling for the entire year and those who improved are reported. This is followed by a comparison of the scores for the cohort group to determine the amount of change between fall and spring based on change to their quartile placement.

Fraser Academy 2012-2013 ERSI Beginning and End of Year Total Raw Score Comparison (n=17) By Quartiles							
	First QuartileSecond QuartileThird QuartileTotal Score betweenTotal Score betweenTotal Score between0-1819-3031-40						
September Score	41%	30%	29%				
June Score	41%	29%	30%				

Source: Fraser Academy

³ Illinois Reading Council Journal (Spring 1998), Vol. 26, No. 2

Teachers design instruction at the level at which the child is presently functioning, either as an emergent or transitional reader. Instruction is designed to provide the skills and competency necessary to move in a positive direction along the literacy skill continuum. In 2012-13, students assessed using the Bridge and ERSI moved in a positive direction between the September and June assessement dates, with some moving from transitional to conventional readers, who are assessed using the Whole-to-Part assessment.

Whole-to-Part Reading Assessment. The Whole-To-Part reading assessment's information assists with understanding the support skills needed to develop reading comprehension. The areas assessed support the integrated reading processes involved in successful silent reading, thus giving a teacher a better understanding of how best to focus instruction for each student. There are three parts to the assessment: Word Identification, Silent Reading Comprehension, and Language Comprehension.

Fraser Academy Whole-to Part Reading Assessment 2012-2013 Beginning and End of Year Total Score Comparison (n=26) By Fall and Spring						
Word Identification Strand	Well Below Grade Level %	Below Grade Level %	At or Above Grade Level %			
September Score	ptember Score 46% 8% 46%					
June Score	42%	10%	48%			

Source: Fraser Academy

Fraser Academy Whole-to Part Reading Assessment 2012-2013 Beginning and End of Year Total Score Comparison (n=26) By Fall and Spring						
Language Comprehension Strand						
September Score	September Score 50% 23% 27%					
June Score	48%	25%	27%			

Source: Fraser Academy

Fraser Academy Whole-to Part Reading Assessment 2012-2013 Beginning and End of Year Total Score Comparison (n=26) By Fall and Spring						
Silent Reading Comprehension	Well Below Grade Level %	Below Grade Level %	At or Above Grade Level %			
September Score	51%	24%	25%			
June Score	48%	23%	29%			

Source: Fraser Academy

Conventional readers at Fraser Academy increased their skills in Word Identification and Silent Reading Comprension with fewer gains demonstrated in Language Comprehension. The gains are consistent with the needs of the learners within this group, but all demonstrate an increase toward grade level performance or maintenance of grade level performance.

EQUALS. The EQUALS assessment is part of the Ablenet mathematics curriculum that was chosen by Fraser Academy because of its applicability to students of all ability levels. The curriculum was designed specifically for students with disabilities. A review of the curriculum notes "its strength is that it reflects the breadth of the mathematics curriculum most states cover in their standards."⁴ The curriculum provides curriculum materials at three levels from those working on developmental skills to those who are instructed on grade level.

The assessment that accompanies the curriculum measures progress in six areas: Attending and Exploring, Patterns and Algebra, Data Analysis and Probability, Geometry, Measurement, and Numbers and Operations. Use of the assessment was piloted in 2012-13 and determined to be too time-consuming to complete on all students. The Accountability committee created a teacher work committee to develop a schoolwide assessment continuum that meets the needs of students' learning levels and is less timeconsuming. The Academic Readiness Skills Checklist is in use from this development process and assesses the basic math skills of math readiness learners. Growth results from this assessment will be reported in 2013-2014.

Northwest Evaluation Association (NWEA) Measures of Academic Progress. Fraser Academy has administered the NWEA for several years. This year it was one of the menu of assessment choices that teachers could use to assess whether students were making individual progress in reading and mathematics. The NWEA customizes tests to individual students. Each student receives a unique test, which is developed via computer for him or her as the test is being administered. Each test question presented to a student provides some information about the trait that is being measured. The closer each item is in difficulty to the student's actual level of functioning, the more information it provides for that student.

⁴ Accessed September 21, 2012, http://www.specialed.about.com/od/resources/fr/Equals/htm.

The NWEA is administered to students in kindergarten through fifth grade according to their academic levels. One of the objectives of administering the assessment to kindergarten and first grade students is so that they become familiar with the test early in elementary school, thus increasing the reliability of the assessment results in the upper grades when the assessment is used as an accountability measure.

In 2012-2013, due to testing difficulties with technology and resources, not all students have two points of measurable data.

Fraser Academy focused on taking the Math assessment for students in grades 3-5 for the Spring 2013 testing session. Of the nine tests that were administered five students had Spring to Spring data points that reflected they met or exceeded the average Student Growth. Student Growth measures the growth in RITs the child made from the previous spring to the spring of the year in which growth is reported.

Fraser Academy will make the transition to the new NWEA Web-based testing versus Windows based server platform for the 2012-2013 school year.

Other Relevant Academic Data. Fraser Academy did make Adequate Yearly Progress (AYP) in the area of Reading and Attendance, the measure used for ascertaining progress according to the federal No Child Left Behind (NCLB) law. The Minnesota accountablity assessments are used to determine AYP status.

The specific results from the Minnesota Comprehensive Assessments in reading and math (MCA III) and from the Minnesota Test of Academic Skills (MTAS) for 2012-2013 are noted below.

- In 2012 math, 45% of students in grades three through five met or exceeded proficiency on the MCA II or the MTAS.
- In 2013 math, 46% of students in grades three through five met or exceeded proficiency on the MCA III or the MTAS.
- In 2012 reading, 55% of students in grades three through five met or exceeded proficiency on the MCA II or MTAS.
- In 2013 reading, 58% of students in grades three through five met or exceeded proficiency on the MCA III or MTAS.

The challenge with noting progress or school success with the Minnesota Comprehensive Assessments and adaptations at Fraser Academy is the fluctuating percentage of students who take the MCA III and the MTAS II. Each year that it has been available, Fraser Academy has applied for and received a waiver related to the 1% of students permitted to take the MTAS. Each year, Fraser Academy challenges third graders with trying the MCA III and then evaluates the success of that measure for future years, moving to the Mod. The high percentage of Fraser Academy students whose abilities and achievement are not conveyed well in any of these measures makes this measure less indicative of student learning and school success than in a school with a more typical student demographic.

Student Goal Area 2: Personal and Social Development

The extent to which the individual demonstrates personal responsibility and socially acceptable and healthy behaviors either alone or with guidance and support.

Indicator: Percent of students meeting goals on their personal learning plans. *Indicator:* Percent of students attending school on a regular basis.

Fraser Academy's mission, delivery model, and philosophy all emphasize the importance of teaching the "whole child." Thus, measuring outcomes in areas other than academics are key to assessing whether the school is meeting its mission. Given the diversity of student characteristics present in the school's population, it is important that the instruments used to measure progress in the personal and social development area are specific to the student's needs. Three data sources were used to assess progress toward meeting this goal: 1) Student Benchmark Data, 2) Social Skills Checklist, and 3) Attendance Data.

Social Skills Checklist. The newly-developed Skills Checklist is an instrument designed to record student behavior in three areas: Social Play and Emotional Development, Emotional Regulation, and Communication. Teachers rated students in the fall and the spring using a four-point scale. The scale included: Almost Always, Often, Sometimes, and Almost Never. Data were analyzed for instruction on one data point only in 2012-13 and in one area: Emotional Regulation. For 2013-14 there will be two data points and progress will be measured by comparing each student's results from the fall and spring data collection period. In addition to reporting results, the assessment is used by teachers in designing each student's Personal Learning Plan.

Attendance Data. The attendance rate was 92% for all Fraser Academy students. It should be noted that the school has some medically challenged students. 5% of the 2012-13 enrolled students were often absent due to chronic conditions.

Student Goal Area 3: Language and Communication

The extent to which the individual demonstrates progress in language and communication skills.

Indicator: Percent of students meeting goals on their Personal Learning Plans.

Since the school enrolls a high percentage of students with Autism Spectrum Disorder (ASD), communication is an important focus area. Not only does the school want to assess the communication skills of those students with ASD, it also wants to ensure that all students are acquiring the vocabulary and communication skills necessary to reach their potential. As with the other outcome areas, instruments were chosen depending upon student needs. Two instruments are used to assess language and communication goals. These are explained below.

Peabody Picture Vocabulary Test (PPVT). The PPVT is the leading measure of receptive vocabulary for Standard English and a screening test of verbal ability.

• The PPVT was administered to twelve students in spring 2012. Nine students normative scores were meeting proficiency for their age and grade. Two students' normative scores were exceeding proficiency for their age and grade. One students' normative score was just below proficiency for their age and grade.

Student Goal Area 4: School Climate and Satisfaction

The extent to which students, families, and staff are satisfied with Fraser Academy.

Indicator: Percent of students who indicate satisfaction with the school experience. Indicator: Percent of families who indicate satisfaction with their child's experience. Indicator: Percent of families that indicate they will re-enroll their child the following year. Indicator: Percent of staff who indicate satisfaction with their professional experience.

Fraser Academy has a long tradition of surveying the school's major stakeholders. They continued the practice in spring 2013 by surveying students, families, and staff members. Some specific survey items measure an overall gauge of stakeholder satisfaction. Twenty-eight surveys were returned from families and twenty-four staff members returned the surveys. The results of these items indicate a high level of satisfaction for all stakeholders. Results indicate that:

- 90% of parents (n=28) reported satisfaction with the academic education programs.
- 94% of parents (n=28) reported satisfaction with the special education programs.
- 86% of parents (n=28) reported satisfaction with communication received from the school.
- 90% of licensed staff responded with agree or somewhat agree in 8 out of 11 items.
- 90% of paraprofessional staff reported agree or somewhat agree in 9 of the 10 items.
- 84% of students reported they "like their school."

Items with the highest level of endorsement for each survey are noted below. Detailed survey results are reviewed by the school's administrative team and the Board's Accountability Committee and used for continuous improvement discussions.

Parent Survey: Items with the highest level of endorsement were:

- The communication you received from the school. (86%)
- Satisfied with the special education programs. (97%)
- Satisfied with the academic programs (90%)
- Satisfied with the school building. (90%)
- My child's enjoyment in coming to school. (86%)

Family Quotes:

"Does not like Fridays because he doesn't have school. He feels very out of place." "So thankful for a holistic approach where we are not just a diagnosis." "His confidence has grown so much this year." "Loved being star student of the month. It is on our refrigerator!" "Beginning to read. Yeah!" "We're so satisfied we wish we could stay for grade 6!"

"I love the newsletters. It's nice to know what she is working on so I can incorporate it into daily conversations with her."

Teacher/Paraprofessional Staff Survey: Statements with the highest percentage of licensed staff endorsing the items (choosing Agree or Somewhat Agree) were:

- The learning environment at our school is collaborative. (100%)
- I have a variety of technology tools to use in teaching my students. (81%)
- I use a variety of assessments to plan and deliver instruction. (100%)

Staff Quotes:

"I enjoy coming in to work everyday. I love my job."

"I was strongly welcomed to the school when I came. I was able to get feedback and my questions answers promptly."

"I always enjoy my co-workers. Great teachers and paraprofessionals."

"Seeing student success in various areas."

"The teachers around me really helped to inform me on special education issues, curriculum questions, and literacy assessments. They were very willing to help me figure out what I was supposed to do." "A positive was that technology was used in the classroom everyday and used as tools to foster students education."

Student Survey: Those statements with the highest percentage of students endorsing the items (choosing Yes on the survey) were:

- My teacher is nice to other students. (94%)
- I feel safe in my classroom. (92%)
- I am learning a lot in school. (81%)

Student Quotes:

"I love gym!" "I like writing!"

The school uses the survey information to improve programs and services. The review of the survey data indicated areas that the school will address during the 2013-2014 school year. A revision of the Student, Family and Staff Satisfaction Surveys are objectives within the 2013-2017 Strategic Plan. Benchmarks for annual performance will be set at the time of revision implementation. The improvement areas for 2013-2014 include:

- Providing more information to students and families about homework and an associated schedule for assigning homework.
- Communication received from the teacher.
- Staff professional development planning

The School-Wide Positive Behavior Intervention and Support (SW-PBIS) committee has worked with students and staff to develop a School-Wide Matrix. The Matrix reflects that there are expected behaviors in each of the STAR framework areas and taught and implemented specifically for each area of school behavior. The STAR framework consists of Safe Choices; Try your Best; Acceptance; Respect & Responsibility. The matrix includes the lunchroom, hallways/stairwell, recess, restrooms, arrival/dismissal/bus, safety drills

and assembly/concerts. Each teacher and classroom has also developed their STAR criteria for what it looks like in their classroom, including specialists. Implementation of the SW-PBIS has contributed to a positive and supportive school climate and culture and sets the expectation that all students and staff will succeed given the appropriate instruction and practice around expectations.

During the 2012-13 school year, the SW-PBIS Leadership Team worked with the Office Referral and data collection tools recommended by PBIS. The tools needed to be modified to reflect the Fraser Academy student demographic. Implementation of the adapted tools and school-wide data collection analysis for improvements are two areas of work for 2013-14.

SECTION IV: INNOVATIVE PRACTICES AND IMPLEMENTATION

Innovative Practices and Implementation

The Fraser Academy entire educational approach centers on meeting individual student needs. Thus, the program and support services focus on providing services needed to optimize learning. The school decided to continue several key services during the 2012-2013 school year to further enhance the learning opportunities. These services included a therapeutic classroom, personalized and tailored inclusion experiences, alternative measures for student outcomes, and an eleven-month calendar.

The school identified and implemented several new initiatives during the 2012-2013 school year.

- Additions to classroom technology, access and support that included enhanced wireless school-wide, updated staff laptops, and increased the number of student mobile devices for use in the lab and classrooms
- Development of a Skills Checklist that will be used to track developmental areas in Social Play and Joint Attention, Emotional Regulation, Communication Skills, Life Skills and Technology Skills
- Parent engagement with each child's growth and learning through use of parent/teacher/student goal setting and follow-up at parent conferences
- Improvement in documentation of student growth for reporting
- Innovative approaches to school and student outcomes accountability
- Teacher committees developed to support the Accountability goals from the updated Strategic Plan
- First Run for Fun(ds) event: fundraiser with families, staff, friends and family for increasing technology resources which raised over \$2,000
- Completed second year implementation of the SW-PBIS in conjunction with the state of Minnesota as part of a national grant and effort to improve school climate and student success
- Pilot projects for additional therapies to assist in social emotional development, including individualized music therapy and a school-wide social thinking curriculum
- Completed Strategic Plan 2013-2017 which is available in the Board materials in the school's office

Future Plans

With academic achievement on the forefront, the school will continue to focus on program improvement and assessments that personalize the learning plan and progress for each student. The school will continue to focus on identifying and supporting the growth potential of the individual student. The pilot/evaulation focus for 2013-14 is Social Thinking. The Music Therapy pilot/evaluation will be continued into the 2013-14 school year with a recommendation to follow at either midyear or year end.

2013-2014 Initiatives

• School-wide pilot of selected Social Thinking curricular approaches

- Data analysis by the Board Accountability Committee throughout school year
- Continued work with teacher committees in the areas of, curriculum and assessment development, individual learning plans and SW-PBIS

Implementation of the 2013-2017 Strategic Plan began in the third quarter of the 2012-13 school year. The board set agressive and pro-active goals that the Board Committees, where most of the board's work is undertaken, started to implement immediately. The Board and school has important and exciting work to complete in the next years. It has an engaged and enthusiastic board and staff to take on the tasks.

APPENDICES

APPENDIX A: LICENSED STAFF, MANAGEMENT, AND BOARD INFORMATION

	Fraser Academy 2012-2013 School Year Licensed Teachers and Other Staff						
Name	Position	Licensure	Folder Number	Assignment	Returning for 2013-2014 (Yes or No)		
Meggie Martin	Teacher	Elementary Education Emotional Behavior Disorders Developmental Disabilities	460969	Kindergarten	Yes		
Trina Behling	Teacher	Elementary Education Learning Disabilities	436971	1 ^{.,} grade	Yes		
Hannah Peterson	Academic Coordinator	Elementary Education Autism Spectrum Disorders Certificate	404898	Academic Coordinator	Yes		
Ann Bakeman	Teacher	Developmental Disabilities	998388	PLS 3 room	Yes		
Courtney Hilferty	Teacher	Emotional Behavior Disorders	469875	PLS 4	Yes		
Linda Silrum	Director	Elementary Education Mild to Moderate Moderate to Severe Mentally HDCP	209040	Director	Yes		
Carrie Wittenberg	Teacher	Physical Education DAPE Coaching	363234	DAPE/Phy Ed	No		
Taryn McGovern	Teacher	Developmental Disabilities Autism Spectrum Disorder	471626	PLS 1	Yes		
Susan Scheller	Teacher	Moderate to Severe Mentally HDCP	308821	Kindergarten - 1∘grade	Yes		
Hannah Miller	Teacher	Elementary Education Learning Disabilities	467314	2nd grade	Yes		
Kim Michlin	Teacher	Emotional Behavior Disorders Learning Disorders Elementary Education Autism Spectrum Disorders Certificate	427507	3rd grade	Yes		

Fraser Academy					
	2012-201	3 School Year License		ers and Other S	Staff
Name	Position	Licensure	Folder Number	Assignment	Returning for 2013-2014 (Yes or No)
Richard Saintey	Teacher	Physical Education DAPE	419864	DAPE/Phy Ed	No
Noreen Foster	Special Services Coordinator	Early Childhood Special Education	380968	Special Education	Yes
Alexandria Ward	Teacher	Elementary Education Learning Disabilities Developmental Disabilities	465290	Kindergarten	Yes
Brigitte King	School Psychologist	School Psychologist	346511	School Psychologist	Yes
Anita Protsch	Teacher	Developmental Disabilities	432163	PLS 2	No
Tim Greer	Teacher	Elementary Education Emotional Behavior Disorders Social Studies	433866	4th-5th Grade	Yes
Kelly Tiedemann	Teacher	Emotional Behavior Disorders Learning Disabilities Developmental Disabilities	454493	4th-5th Grade	Yes

School Management Information 2012-2013							
Name	Folder Number	Assignment	Years Employed by the school	Left During the 11/12 school year (Y/N)	In Fall 2013 (Return or Not Return)		
Linda Silrum	209040	Director	8	No	Yes		
Hannah Peterson	404898	Academic Coordinator	7	No	Yes		
Noreen Foster	380968	Special Services Coordinator	10	No	Yes		

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Fraser Academy								
2012-2013 Board Members								
Name	Date Elected	Position	Affiliation	Attendance	Term Ends	Contact Information (email or phone or address)	Required Board Training Attendance	
Kim Michlin	2010	Secretary	Teacher	10/12	2013	kmichlin@fraseracademy.org	Completed 2011	
John Maloney	2012	Vice President	Parent	11/12	2015	jmaloney@fraseracademy.org	Completed 2012	
Shannon Dean	2012		Community	11/12	2014	sdean@fraseracademy.org	Completed 2012	
Janelle Erickson Appointed	Nov 2012	Treasurer	Community	7/12 Appointed mid-year	2014	jerickson@fraseracademy.org	Completed 2012	
Katy Hill	2010	Chair Chair Finance	Community	11/12	2015	khill@fraseracademy.org	Completed 2010	
Kirk Wahlstrom	2010	Operations Chair	Parent	11/12	2013	kwahlstrom@fraseracademy.org	Completed 2010	
Linda Silrum, Ex-Officio		Director		12/12		lsilrum@fraseracademy.org	Completed 2010	
Donna Piazza Appointed	January 2012	Personnel Chair	Education	12/12	2014	dpiazza@fraseracademy.org	Completed 2012	
Chandra Stone Appointed	August 2012	Treasurer	Community	5/6	2014	Resigned 12/12	Started 2012	

*Additional Fraser Academy Board Training Sessions:

July 2012: August 2012: November 2012:

New Board Member Orientations – General and Finance Directors' and Officers' Liability Coverage Finance – Audit

APPENDIX B: District-wide Assessments

Instrument / Approach	For Whom	Frequency	Analysis Plan		
Academic Readiness Screening for Literacy & Math	Emergent Literacy & Math Learners	Every Trimester, September, January, May/June	Assessment team review every trimester, November, March, May/June		
The BRIDGE	Emergent Literacy Learners	Every Trimester, September, January, May/June	Assessment team review every trimester, November, March, May/June		
Early Reading Screening Instrument (ERSI)	Transitional Literacy Learners	Every Trimester, September, January, May/June	Assessment team and classroom team review every Trimester, November and March, May/June		
Whole to Part Assessment: -Word Identification -Listening Comprehension -Silent Reading Comprehension	Conventional Literacy Learners	Fall (September) and Spring (May/June)	Assessment team and classroom team review Fall and Spring		
CBM Read Alouds'/Running Records	Conventional Literacy Learners	1 time per week - Starting in Winter	Assessment team and classroom team review in spring		
NWEA – MAP (Measure of Academic Performance)	Transitional Literacy & Math Learners and Conventional Literacy Math Learners	Fall and Spring	Assessment team and classroom team review fall and spring		
Fraser Academy Skills Check-List	All Students	Fall and Spring or as needed for EVAL process.	Assessment team including and classroom team review Fall and Spring		
Social Thinking Rubric	All Students in Pilot	Each quarter, August, November, March, June	Assessment & Social Thinking team including and classroom team review Fall and Spring		

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APPENDIX C: Director Professional Development Plan and Report

Fraser Academy Director 2013 Professional Development Plan Interim* Report September 2013

Goal: To update information and develop skills that align with priorities and activities identified for 2012-13 for Fraser Academy and growth areas of the Director.

Board, Authorizer, and Community Relations

Objective: Systematize the processes for assuring board and staff roles in maintaining current policies and procedures as well as community relationships on behalf of Fraser Academy.

- 1. Work with board members with legal expertise and access the MN Association of Charter Schools resources to review current education legislation and non-profit requirements to identify areas of work on the Fraser Academy policies and procedures.
- 2. Work with identified NE Minneapolis area civic and community groups and child care centers or preschools and make personal contacts and presentations on mission of Fraser Academy and opportunities for collaboration.

Anticipated Outcomes: A board handbook with a system for maintaining current content and a related operational handbook with similar system to maintain current content. There will be both successful personal contact with each civic and community group as well as child care and preschool identified as well as a system for maintaining contact and developing collaborative relationships.

September Update: The work on activity one is underway with work completed to date relating to new board member orientation and on-going board governance documentation. Work on a calendar for entire policy review will likely be continued into the 2014 plan.

The contact with Northeast Minneapolis community groups and preschools has met with positive response. The inquiry to twenty area preschools resulted in positive responses from sixteen with whom Fraser Academy shared program and application information. The staff contacted at the preschools agreed to make Fraser Academy information available to parents of their currently enrolled four year olds.

The Kiwanis and East Side Business Association requested presentations about Fraser Academy at a monthly meeting, which was provided and met with a positive response. Both groups have included Fraser Academy in their outreach activities. The Eastside Food Coop and the NE chapter of the Lions have indicated an interest in providing financial support to Fraser Academy initiatives and requests. The Eastside Food Coop donated refreshments to support a parent involvement meeting regarding strategic planning. They also provided a donation to support board-meeting refreshments. The system for ongoing contact will be in place by conclusion of 2013 plan.

Financial Management

Objective: Document the financial planning, budgeting, and processes required for the various student demographics that Fraser Academy may reflect in any given year: < than 90% students with an IEP; > than 90% students with an IEP; 100% students with an IEP.

- 1. Work with the MDE Department of Program Finance to understand all the funding formula elements and associated timelines for data submissions used in the General Education, Lease, and Program Appeals used to support the Fraser Academy program.
- 2. Work with the budget model created by and staff at Beltz, Kes, Darling and Associates to extend the various scenarios into the budget projection model to incorporate the appeal calculations and to do budget planning and timeline.

Anticipated Outcome: A budget planning and implementation document for each of the student demographic scenarios that provides the foundation for future planning related to fund development.

September Update: The work on activity one is scheduled to wrap up in the October/November timeframe. The work on the budget model requires the information that will be finalized when activity one is complete, which should be in time for use in budget planning for 2014-15. That work will carry into the 2014 plan.

Legal and Compliance Management

Objective: Formalize the Fraser Academy response to legal issues that may arise and document the policy and procedures designed.

- 1. Meet with board member with legal expertise to outline various legal consultation and representation areas of potential concern.
- 2. Using the resources available through board member with legal expertise, MACS, and law
- -firm designated by Fraser Academy board, develop policy on legal consultation, preparationand representation, and incorporate into board handbook, staff procedures, and operational handbook.

Anticipated Outcome: A board adopted policy on legal representation and consultation with associated procedural pieces incorporated into board handbook, employee handbook, and operational manual.

September Update: Work on these activities is underway, but has been determined to be a lower priority than work on the landlord-initiated lease amendment that resulted in internal building relocations and renovations and then the subsequent changes that are reflected in the 2013-14 student body demographic. Conclusion of this work will carry into the 2014 plan.

Human Resources and Personnel Management

Objective: Integrate the mentoring and supervisory schedule in use with staff, documenting the rationale, responsibility, and schedule for implementation in 2014.

- 1. Formalize the teacher mentoring process in use at Fraser Academy and explore the development of a mentor relationship for employees who are new to Fraser Academy.
- 2. Integrate the teacher mentor activities with the supervision activities schedule and develop a communication tool to clarify the two and outline expectations.
- 3. Formalize the relationship between teacher and administration supervision responsibility for paraprofessional position, creating a timeline for each.

Anticipated Outcome: A mentoring and supervision document with timeline and expectations to be distributed to staff at the start of the school year with a job description.

September Update: Work on these activities is well underway and was delayed in completion prior to 2012-13 school year, due to renovation and relocation activities that were unanticipated at the time the plan was written. Work will continue with anticipated completion in early 2014.

Instruction and Assessment

Objective: Relate the Fraser Academy benchmarks to the MN state standards in literacy, math, and science and outline the tools and process expectations for Response to Interventions in literacy and math.

- 1. List the Core Curriculum Standards for Literacy and link the Fraser Academy benchmarks to those standards along with the curriculum resources available at Fraser Academy that address each standard/benchmark area.
- 2. List the Core Curriculum Standards for Math and link the Fraser Academy benchmarks to those standards along with the curriculum resources available at Fraser Academy that address each standard/benchmark area.
- 3. List the Core Curriculum Standards for Science and link the Fraser Academy benchmarks to those standards along with the curriculum resources available at Fraser Academy that address each standard/benchmark area.

Anticipated Outcome: A clear document and systematic process for Inclusive Education Committee members and Fraser Academy administrators and teachers to use in planning, implementing, and evaluating curriculum and instructional program at Fraser Academy.

September Update: The Charter Contract, Inclusive Education Plan, and Accountability Plan work are all completed to reflect the work plan outlined in this objective area. The work on aligning the Personal Learning Plan annual process and products to reflect the instructional practices will continue through the 2013-14 school year and therefore into the 2014 plan.

Effective Communication

Objective: Improve the clarity in the communication opportunities internal to Fraser Academy and to the broader community with a focus on prospective student families.

- 1. Utilize the style manual of Fraser as a model for creating a style manual for Fraser Academy and develop a publications review plan that assures all Fraser Academy publications reflect a consistent message and style.
- 2. Work with an organizational management and communication consultant or attend a professional development session that is focused on clarifying the organizational structure and communication that supports Fraser Academy.

Anticipated Outcome: A style manual for use throughout the organization that results in consistency in style and quality of external communication. An organizational structure model with flow chart outlining relationship and communication structures within Fraser Academy and a documented improvement in staff understanding of the structure and perception of communication clarity.

September Update: The style manual is on hold, due to more immediate and other higher priorities. The work on organizational structure has been completed in conjunction with board members with communication and human resource expertise that serve on the Personnel Committee. Completion of that work is slated for 2014, so objective will carry into the 2014 plan.

*The Fraser Academy Director Contract is January through December. The Professional Development Plan is developed in conjunction with the annual review and contract process in November/December and the new plan written in January. The Director position description, evaluation and professional development all comply with MN 124D.10. Subd.11(b)

APPENDIX D: Financial Information

See Audited Financial Statements completed for Fiscal Year 2013 in separate document.

Appendix E: Fraser Academy Non-profit Status

The school's non-profit status is available from www.ag.state.mn.us/Charities/CharitySearch.asp

Organization Name	FRASER ACADEMY
Organization Type	TRUST
Contact Person Address City State Zip Code	ATTN LINDA SILRUM 1534 SIXTH ST NE MINNEAPOLIS MN 55413-1319
IRS Code 501(c) Purpose or Description	03 Fraser Academy provides an inclusive environment with individualized learning programs to meet the unique needs of each student while maintaining a high standard of academics and cultivating a sense of respect, responsibility and community.
Phone Number Status Extension	(612) 465-8601 ACTIVE None

APPENDIX F: Fraser Academy Policy and Enrollment Form

See Open Enrollment Policy and Student Application Form as a separate document.

Home (/) Search (/Business/Search) Filings (/Business/Filings)

Search » Business Filings

Business Record Details »	« Back to Search Result
Minnesota Business Name Fraser Academy	
Business Type Nonprofit Corporation (Domestic)	MN Statute 317A
-ile Number 645425-2	Home Jurisdiction Minnesota
-iling Date 10/03/2003	Status Active / In Good Standing
Renewal Due Date: 12/31/2014	Registered Office Address 1534 Sixth Street NE Minneapolis MN 55413 1319 USA
Registered Agent(s) (Optional) None provided	President Linda Silrum 1534 Sixth Street NE Minneapolis MN 55413 1319 USA
Filing History Renewal History	
Filing History	
10/03/2003 Original Filing - Nonprofit Con	rporation (Domestic)
10/03/2003 Nonprofit Corporation (Dome	
03/08/2011 Registered Office and/or Age	ent - Nonprofit Corporation (Domestic)



Fraser Academy Student Application Form



2014-2015 School Year

Student Inf	formation
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Student's Legal Name:						NUL			
			First			Middle		Last	
EnrollmentGrade:(<i>Circle one)</i> K 1	2	3	4	5	Kinderg	garten Preference: (Circle one) AM	\mathbf{PM}	All Day	
Address:									
	Street		Ur	nit #		City		State	Zipcode
Family Data Parent/Guardian 1						Parent/Guardian current staf		ng Currently Enrolled Der at Fraser Academy	
Print Name:									
	First				MI	Last		Relationship	
Home Phone					Cell Phone	W	ork Phon	e	
Email:	·····								
Parent/Guardian 2									
Print Name:									
	First				MI	Last		Relationship	
Home Phone					Cell Phone	W	ork Pho	1e	
Email:									
I understand the above inform	ation and	d have	provid	led all a	necessary information	a for student enrollment at Fraser A	Academ	У	nan panal yang kanal
Parent/Guardian Signature:						<u></u>	Date		
Parent/Guardian Signature:							Date		
Please complete this applicatio	n and en	nail to	: info@	fraser	academy.org		For o	office use only	
Please complete this application and email to: <u>info@fraseracademy.org</u> Or Mail/Fax to: Fraser Academy Admissions					Date	Application received	L		